TO:

Regional Sales Managers

RE:

DORAL Follow-up - '96 Planning Meeting

In one of our breakout sessions, someone suggested that we summarize the support planned on DORAL, both at retail <u>and</u> behind the scenes as a means of reinforcing the continued investment strategy on the brand.

We thought that was an excellent idea so, attached is a summary of DORAL's '96 plan. On one page is a '96 tactical calendar followed by the summary of '96 vs. '95 key plan highlights (offers, PV, etc.).

Please call either one of us with follow-up questions or if you want more information.

Doug

D. W. Shouse

Charlie

C. M. Davis

ps

Attachment

CC:

G. C. Pennell

J. W. Best

P. J. Cundari

R. M. Sanders

D. L. Wilmesher

DORAL '96 vs. '95 Plan Support (Preliminary)

Retail Promotion	<u> 1995</u>	<u>1996</u>
Workplan Pack PromotionsSupermarket PromotionsCigarette Outlet Promotions	4 4 2	5* 4 4**
Promoted Volume (MM)	2,651	. 3,133
Retail Consumer Pricing PV	<u>15.730</u>	<u>14,533</u>
Retail % PV	66.1%	58.7%
Consumer Pricing Reserve - PV (MM) - % PV	1,200 4.3%	2,200 7.3%
Total Retail With Reserve	70.4%	66.0%
Other Promotions (MM)		
DORAL & Co.*** - Franchise Defense - Volume Building	1,348 819	1,097 1,191
Media Promotions	400	600
Total Other PV % PV	2,567 9.2%	2,888 9.6%
Total Promoted Volume % PV	18,297 65.8%	17,421 57.9%

^{* (}Except SSA, Houston region which have 4 promotions.)

^{**} Carton and package with continuity overlays.

*** 50% of total DORAL & Co. PV due to assumed duplication at retail.

1996 DORAL Plan (Preliminary)

Tactical Plan Summary

	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sept	Oct	Nov	Dec
Retail National Promotions - Priority (3x) - Threshold (2x)			х	·	·		·	х	·			х
Low (1x)Partners PromotionsDPC			Х		X X			x	X			
POS	X				<u> </u>	→	X				<u>-</u>	- →
PDI		<u> </u>										
Advertising Print (Nat'l.)									·			
OOH (65% U.S.) (10% U.S.)	·		. حس	← T-	> ←				← —T	<u>-</u>		- →
Media-delivered Promotion		X (reg.)			X (nat'l.)	•		X (reg.)				
DORAL & Co.												
 Core Franchise 	Χ			Χ			X			Χ		X
 Occasional Users 	Х		Χ	Χ		X	X			Χ		X
 Competitive Smokers 	Х		Χ		Χ		Х					